# Woolston 6<sup>th</sup> Form College Development Plan 2021-22



| 1.               | Leadership and Management   | 2.   | Quality of Education  |
|------------------|---|--|---|
| c)<br>d)         | To develop the role of middle leaders and senior leaders within<br>college<br>To enhance the training and CPD development programme for staff,<br>including induction<br>To introduce additional accredited programmes for students to<br>strengthen the college offer:<br>• Functional Skills - Maths, English and ICT<br>• Independent and Supported Travel Training<br>To ensure safeguarding procedures are up to date to create a<br>culture of continuous monitoring to support all staff and students to<br>keep safe<br>To be actively involved in post 19 developments | <ul> <li>a)</li> <li>b)</li> <li>c)</li> <li>d)</li> <li>e)</li> </ul> | To develop and define 3 distinct curriculum pathways within college<br>and link to Preparation for Adulthood<br>To develop a more user friendly college assessment systems for<br>Pathways 1 and 2 based on a credit system<br>To raise the attainment of Speaking and Listening across the<br>college<br>To conduct more rigorous moderation around accreditation to show<br>evidence of progress and impact of learning.<br>To further embed Evidence for Learning to assist us in<br>demonstrating progress, engagement and curriculum coverage  |
| <b>3</b> .<br>a) | Behaviour and Attitudes   | a)<br>b)<br>c)<br>d)   | Personal Development<br>To develop and embed Preparation for Adulthood framework<br>through careers education and work experience<br>To redefine our Duke of Edinburgh Award offer by developing wider<br>life skills and link to Tutor and Leisure group options<br>To enhance the tutor group and leisure activities to involve off site<br>activities to promote a return to community use and community<br>learning<br>To raise the profile of Mental Health and RSE across the college,<br>embedding the use of EfL to record and evidence these across the<br>curriculum.<br>To review and strengthen transition procedures and practise for<br>students moving into college at 16 and out of college at 19 |

## Leadership and Management

| Objective   | How  | Time span   | Led<br>by | Monitored<br>by      | Success criteria   |
|---|--|---|-----------|----------------------|--|
| a) To develop the<br>role of middle leaders<br>and senior leaders<br>within college                       | <ul> <li>JHR to enrol on NPQ course in Behaviour<br/>and Culture and be supported by NB as her<br/>learning mentor</li> <li>AP to complete NPQSL course</li> <li>LB to enrol and commence NPQSL course<br/>and take on further management<br/>responsibilities</li> <li>All teachers in college to have PM targets<br/>linked to an area of whole college<br/>development</li> </ul>   | By October<br>2021<br>By July 2022<br>By March 2022<br>By Oct 2021,<br>and termly                           | NB/AP     | LD / JM<br>Governors | A more experience college staff team<br>More staff taking on management<br>responsibilities within college<br>Succession planning in the event that<br>job roles change or periods of<br>sickness  |
| b) To enhance the<br>training and CPD<br>development<br>programme for staff,<br>including induction       | <ul> <li>Revise annual training calendar and add<br/>more college specific training</li> <li>Increase elements links to ASD support to<br/>upskill staff members</li> <li>Medication and medical related training to<br/>be completed by all staff</li> <li>UPS3 teacher to be guided to mentor and<br/>support HT as an ECT.</li> <li>Revise the induction framework for all new<br/>staff to make sure staff are fully inducted<br/>and supported during their first year in<br/>college</li> <li>Research opportunities for staff to take on<br/>external CPD opportunities post COVID</li> </ul> | By Sept 2021<br>and every half<br>term<br>From Sept<br>2021<br>By Sept 2021<br>and ongoing<br>By March 2022 | NB        | LD/ JM<br>Governors  | Hybrid of in house and virtual<br>training package detailed for staff<br>each term<br>Staff feel more confident in meeting<br>the needs of all students<br>Consistent ASD and behaviour<br>approaches across college<br>New staff are brought up to speed<br>quickly and feel supported in their<br>new job roles, keeping our staff<br>retention high<br>All students, and especially ASD<br>student, thrive and make outstanding<br>progress |
| c) To introduce<br>additional accredited<br>programmes for<br>students to strengthen<br>the college offer | <ul> <li>Review existing offer and see what other<br/>awarding bodies are offering</li> <li>Research further courses for the 3<br/>pathways that will allow students to gain<br/>further relevant qualifications at the<br/>appropriate level</li> </ul>   | By Oct 2021<br>By Dec 2021  | NB        | LD/JM<br>Governors   | All students working on relevant and<br>appropriate qualifications during<br>their time at college<br>Most students will have opportunity<br>to participate in supported   |

|  | <ul> <li>Additional qualifications to be added at<br/>Entry 1 and above for Maths, English and<br/>ICT</li> <li>Assigned staff to complete Independent,<br/>Travel Training courses in preparation for<br/>delivering qualifications</li> <li>Reintroduction of independent and<br/>supported travel training programmes post<br/>COVID</li> <li>Evaluate the effectiveness of the<br/>programmes based on outcomes for<br/>students</li> </ul>  | By Dec 2021<br>By March 2022<br>By July 2022                            |    |                     | All students will leave college with<br>the most relevant qualifications and<br>experiences that will support with<br>Preparation for Adulthood  |
|--|--|---|----|---------------------|--|
| d) To ensure<br>safeguarding<br>procedures are up to<br>date to create a culture<br>of continuous<br>monitoring to support<br>all staff and students<br>to keep safe | <ul> <li>New DSLs assigned to college - AP and NB</li> <li>College leads to complete advanced<br/>safeguarding training</li> <li>College leads to attend weekly safeguarding<br/>meetings and report back to staff any<br/>updates in legislation from WBC and<br/>government</li> <li>Safeguarding training and Safeguarding for<br/>Adults training to be completed by all staff<br/>members</li> <li>All staff to read updated safeguarding<br/>documentation - Keeping Children Safe in<br/>Education</li> </ul> | By Sept 2021<br>By March 2022<br>Ongoing<br>By Oct 2021<br>By Sept 2021 | AP | LD/ JM<br>Governors | All staff and students are kept safe.<br>Staff are aware of the most up to<br>date guidance and legislation.   |
| e) To be actively<br>involved in post 19<br>developments   | <ul> <li>College lead to work with LA in support of post 19 development within Warrington.</li> <li>Potential students identified that can be supported in Warrington instead of going out of area.</li> <li>Potential sites identified and reviewed</li> <li>Appropriate curriculum devised</li> <li>Clear links between Education, Health and Social Care</li> </ul>   | Ongoing<br>through year   | NB | JM<br>Governors     | All students remain in and learn to<br>live in Warrington closer to family<br>ties<br>Students access a blended curriculum<br>of education, health and therapy<br>linked to Preparation for Adulthood<br>framework |

# <u>Quality of Education</u>

| Objective   | How  | Time span                                      | Led by                   | Monitored<br>by    | Success criteria   |
|---|--|--|--------------------------|--------------------|--|
| a) To develop and<br>define 3 distinct<br>curriculum pathways<br>within college and link<br>to Preparation for<br>Adulthood | <ul> <li>Evaluate the current qualifications being offered and research alternatives with other awarding body for pre-entry level students</li> <li>Develop the curriculum offer for Pathways 1 and 2</li> <li>Visit other post 16 providers and see what they are offering for pre-entry level students</li> <li>Pilot any potential qualifications with target groups</li> <li>Link college curriculum fully to the 4 areas of the Preparation for Adulthood framework</li> </ul>                                      | By Sept<br>2021<br>By Dec 2021<br>By Dec 2021  | NB /<br>Pathway<br>leads | LD/JM<br>Governors | The curriculum offered by college<br>meets the needs of all current and<br>future students<br>The curriculum needs of our pre-<br>entry learners are met more fully.<br>The Preparation for Adulthood<br>framework is embedded into<br>everything we do in order to support<br>students fully moving forward post<br>college.  |
| b) To develop a<br>more user-friendly<br>college assessment<br>systems for Pathways 1<br>and 2 based on a credit<br>system  | <ul> <li>Develop an assessment tool to baseline students and ensure consistency of judgement</li> <li>Review Maths and English assessment criteria in order to refine the bank of objectives (Entry 1 and above)</li> <li>Respond to termly data by offering focussed support for those students not on track</li> <li>Develop a tracking system linked to accredited units to be use with those students at pre-entry level who are not making the expected progress against our internal monitoring system.</li> </ul> | By Dec 2021<br>By Dec 2021<br>By March<br>2022 | NB /<br>Pathway<br>leads | LD/JM<br>Governors | Relevant data systems in place that<br>can be used to compare progress for<br>different groups i.e. ASD vs. Non<br>ASD, Girls vs. boys.<br>Termly progress clearly linked to<br>annual targets and showing students<br>meeting / not meeting / exceeding<br>targets.<br>Planned interventions for those<br>students not on track<br>Strong systems in place that allow<br>consistent judgement of attainment<br>Targets set will be challenging for all<br>students making sure that all<br>students are making maximum<br>progress. |

| c) To raise the<br>attainment of Speaking<br>and Listening across<br>the college  | <ul> <li>Staff to raise opportunities across the wider curriculum for S&amp;L activities to be completed</li> <li>Develop use of current resources and IT packages</li> <li>Research relevant and age appropriate resources to enhance the current offer</li> <li>Develop own in house resources to support individual groups</li> <li>Continue to source appropriate reading materials to develop reading and speaking opportunities</li> <li>Develop opportunities for students to speak up in groups within college</li> <li>Continue to work with Oi Listen to develop further opportunities for students to advelop their confidence to speak up</li> <li>Tutor and leisure group options to allow students to develop self confidence in speaking e.g. social skills groups</li> </ul> | Ongoing<br>From Sept<br>2021<br>Termly with<br>different<br>groups<br>From Sept<br>2021 | NB / AP<br>Teachers | LD/ JM<br>Governors | All staff have increased knowledge of<br>tools to support speaking and<br>listening across the curriculum<br>IT programs being used effectively<br>by all staff to support students<br>Students self confidence and esteem<br>raised through variety of<br>opportunities<br>Students accessing a wide variety of<br>high quality resources.<br>Speaking and listening data will show<br>improvement term on term |
|---|--|---|---------------------|---------------------|--|
| d) To conduct<br>more rigorous<br>moderation around<br>accreditation to show<br>evidence of progress<br>and impact of learning. | <ul> <li>OCR and Open Awards moderation to be assigned to 2 staff members</li> <li>New tiered guidance on expectations from all staff to be produced and shared</li> <li>Completed work files and 'working on folders' to be prepared for every student Moderation meetings for staff to moderate each other's work to be built in every term</li> <li>Timetabled days each term for internal moderators to complete checking of all files</li> </ul>  | By Sept<br>2021<br>By Nov 2021<br>and termly<br>Termly                                  | NB                  | LD/ JM<br>Governors | Staff confidence raised around<br>production of their own work and<br>assessments having seen the ideas of<br>others<br>Moderation process is smoother with<br>clear outcomes for students<br>More staff experienced in the<br>moderation process to cover for job<br>roles change or periods of sickness  |
| e) To further<br>embed Evidence for<br>Learning to assist us in<br>demonstrating  | <ul> <li>Assign EfL co-ordinator role as part of<br/>Performance Management</li> <li>Co-ordinator to carry out refresher<br/>training for existing staff and new staff to<br/>get more detailed training where needed</li> </ul>   | By Oct 2021   | AP / LB             | LD/JM<br>Governors  | Students more involved in self-<br>assessment and self review<br>Increased evidence recorded,<br>increased use of video clips to   |

| progress, engagement    | •SLT and co-ordinator to carry out regular        | Half termly | further support student review,      |
|-------------------------|---|-------------|--------------------------------------|
| and curriculum coverage | peer monitoring - half termly                     |             | engagement and self-assessment.      |
|                         | •Co-Ordinator to liaise with EfL provider to      | By Nov 2021 | Accurate record of engagement        |
|                         | look for ways to increase parental                |             | leading to more focused 'next steps' |
|                         | engagement - new Parent App                       |             | and linked progress.                 |
|                         | <ul> <li>Develop PLG for EHCP outcomes</li> </ul> |             | Students will have evidence of       |
|                         | •Increase use of student self-assessment in       | By March    | progress over time towards their     |
|                         | Pathway 3 and look for ways for Pathways 1        | 2022        | EHCP targets                         |
|                         | and 2 to share their assessments in a more        |             | Clear evidence of how EHCP targets   |
|                         | appropriate way                                   |             | filter down into practice            |
|                         |   |             | Parent accessing the system more     |
|                         |   |             | and showing responses and adding     |
|                         |   |             | evidence of home based learning      |

## Behaviour and Attitudes

| Objective   | How  | Time span   | Led by  | Monitored<br>by     | Success criteria   |
|---|--|---|---------|---------------------|--|
| a) To develop the<br>role of the Student<br>Council so that<br>students are more<br>confident about their<br>place within the college<br>and know their | <ul> <li>Continued links with Oi Listen and other<br/>speak up partners to allow students to have<br/>opportunities to speak out and find their<br/>voice</li> <li>Student representation on committees -<br/>Health &amp; Safety, Social committee, college<br/>development, wellbeing committee</li> </ul> | Termly with<br>different<br>groups<br>By Dec 2021 | NB / AP | LD/JM<br>Governors  | Students more aware of themselves<br>and able to speak up and share their<br>ideas.<br>All students feel confident to share<br>their 'voice'<br>Student self confidence and esteem<br>is raised. |
| responsibilities and<br>rights  | • Surveys to be completed by students on areas of college life e.g. food in canteen, social nights, developments   | Half termly                                       |         |                     | Students have their say in the<br>development of our college.<br>Students feeling happy in college and   |
|   | • TAs nominated to support College Council to meet every half term and share their views   | By Oct 2021                                       |         |                     | also having people to talk to if they are having any difficulties.   |
|   | • College Council noticeboard assigned in college  | By Dec 2021                                       |         |                     | Students more aware of what support<br>is out there for them and more willing  |
|   | • NCS programme for all 3 pathways   | By Dec 2021                                       |         |                     | to challenge inequalities<br>Key messages promoted within the<br>local community   |
| b) To create more<br>opportunities to<br>support the sensory<br>needs of students   | <ul> <li>Enhance the use of the sensory room within college</li> <li>OT to work with individuals / groups based on greater need within college</li> <li>Liaise with OT to review sensory profiles and diets to support students with sensory</li> </ul>  | By Dec 2021                                       | NB /AP  | LD/ JM<br>Governors | Students sensory needs being fully<br>met<br>Students ready to learn in all sessions<br>within college<br>Staff have an increased awareness<br>and understanding of sensory needs                |
|   | needs<br>• Behaviour plans and procedures reviewed<br>based on NPQBC course being completed by<br>JHR  | By March<br>2022<br>By March                      |         |                     | of students<br>Functional skills improve<br>Progress data shows improvements<br>for ASD cohort   |
|   | <ul> <li>Make sure all documentation is supportive<br/>of all needed - ASD practises improved<br/>after training</li> <li>Ready to Learn activities planned for start<br/>of morning and afternoon session</li> </ul>  | 2022  |         |                     |  |

|  | • Develop a rebound curriculum   | By July<br>2022       |         |                     |  |
|--|--|-----------------------|---------|---------------------|--|
| c) To develop the<br>internal and external<br>college facilities | • To develop the courtyard facilities now that<br>students are out together in groups to<br>promote social skills and playing together   | By Dec 2021           | NB / AP | LD/ JM<br>Governors | College facilities are improved and enjoyed by the full cohort of students.  |
|  | <ul> <li>College Council to be met with and<br/>suggestions taken for further developments</li> <li>Courtyard canopy to be built to allow area<br/>to be used throughout the year regardless<br/>of weather</li> </ul> | Termly<br>By Feb 2022 |         |                     | College Council is fully involved in<br>supporting the development of<br>college.<br>College facilities can be used more<br>thoroughly through the year. |
|  | <ul> <li>Grass area at front of college to be<br/>developed to be used more by students</li> <li></li></ul>  | By July<br>2022       |         |                     | Students have access to more areas<br>outside of college to support their<br>development   |

#### <u>Personal Development</u>

| Objective  | How  | Time span       | Led by | Monitored<br>by     | Success criteria  |
|--|--|-----------------|--------|---------------------|---|
| a) To develop and<br>embed Preparation for<br>Adulthood framework<br>through careers<br>education and work<br>experience | <ul> <li>Further develop opportunities within<br/>Woolston Learning Village for all students<br/>to participate in some form of work<br/>experience post COVID</li> <li>Develop a link business for each of the<br/>Pathway 3 courses</li> <li>Develop links with external employers to<br/>support with voluntary work in the local<br/>community.</li> <li>Staff to support students 1:1 with work<br/>placements as required</li> <li>Talentino programme to support with<br/>careers curriculum</li> <li>Volunteer work sessions within college<br/>kitchen for students to sign up to every<br/>lunchtime</li> <li>World of Work days built into college<br/>curriculum</li> <li>External companies to deliver work related<br/>talks and experiences for students on<br/>different pathways</li> </ul> | By July<br>2022 | AP     | LD/ JM<br>Governors | Bungalow open to customers and is<br>safely run by the Café and Retail<br>Course group.<br>Pathway 3 course groups able to<br>complete work related learning which<br>leads to the maximum outcome for<br>their accredited course.<br>Pathways 1 and 2 to be more<br>experienced working in the college<br>kitchen as well as other jobs to<br>support the running of the college.<br>Students have increased<br>understanding of the world of work<br>All college students to have<br>participated in some form of work<br>experience opportunity either<br>internally or externally to college.<br>Students are best placed to take up<br>opportunities of external work<br>experience.<br>Positive feedback from students,<br>staff, employers and parents with<br>regards to work experience being<br>carried out by students.<br>An improved careers service where<br>students and parents receive<br>impartial advice about all options open<br>to them<br>Students leaving college and moving<br>to providers that are geared up to<br>support them in the best possible way |

| b) To redefine our<br>Duke of Edinburgh<br>Award offer by<br>developing wider life<br>skills and link to Tutor<br>and Leisure group<br>options                         | <ul> <li>Edofe - training and all staff to be skilled<br/>up to use the system by DoE staff</li> <li>Post COVID set up groups differently<br/>linked to the award students are working on</li> <li>Increase staff responsibility for recording<br/>assessor reports and evidence</li> <li>Employing temporary skilled staff to deliver<br/>activities that students have not<br/>participated in previously</li> <li>Develop expedition skills by holding<br/>workshops for staff</li> <li>Set expedition weeks for different<br/>pathways into college calendar</li> <li>Create more community links to enhance the<br/>opportunities offered to students</li> </ul> | By Nov 2021<br>By Dec 2021<br>By July<br>2022<br>By March<br>2022 | NB / <i>C</i> P | LD/ JM<br>Governors | Staff are more confident at managing<br>the admin aspect of delivering DofE.<br>Staff feel more confident when<br>delivering practical sessions linked to<br>expeditions which, in turn, will ensure<br>that students are better prepared<br>and more skilled up for expeditions.<br>DofE enhances our work-related<br>learning and careers package.<br>Students access a wider variety of<br>skills and activities that may involve<br>more specialist trainers. |
|--|---|---|-----------------|---------------------|---|
| c) To enhance the<br>tutor group and leisure<br>activities to involve off<br>site activities to<br>promote a return to<br>community use and<br>community learning      | <ul> <li>Listening to ideas from students as to activities they would like to try</li> <li>Post COVID - look for more opportunities off site to develop community learning and involvement</li> <li>Employing temporary skilled staff to deliver activities that students have not participated in previously</li> </ul>  | By Dec 2021<br>By July<br>2022                                    | AP/ NB          | LD/ JM<br>Governors | Student voice is listened to and they<br>can share activities they would like to<br>try.<br>Students are accessing the<br>community and using community<br>facilities more confidently.<br>Students are gaining new skills and<br>potential interests that they may be<br>willing to participate in outside of<br>college.  |
| d) To raise the<br>profile of Mental<br>Health and RSE across<br>the college, embedding<br>the use of EfL to<br>record and evidence<br>these across the<br>curriculum. | <ul> <li>Increase opportunities for students and<br/>staff to discuss their mental health post<br/>COVID as part of PSHE and general<br/>sessions.</li> <li>Look for opportunities to enhance staff<br/>wellbeing through activities aimed at</li> <li>TAs assigned to Mental Health Team as<br/>part of the Performance Management<br/>system</li> <li>Review and amend where needed the RSE<br/>curriculum</li> </ul>   | Ongoing<br>Ongoing<br>By Oct 2021<br>By March<br>2022             | AP              | LD/ JM<br>Governors | All students feel confident to share<br>their 'voice'<br>Staff and students will more readily<br>recognise and acknowledge their own<br>wellbeing and mental health.<br>Students more aware of friendships<br>and relationships linked to<br>Preparation for Adulthood framework  |

|  | <ul> <li>Writing of student friendly guides to<br/>healthy relationships and friendships as<br/>part of Sexual Health themed week</li> <li>Mental Health week activities planned<br/>across the curriculum pathways by staff<br/>team</li> <li>Regular meetings with staff members to<br/>support them where needed</li> </ul>   | By July<br>2022<br>Ongoing  |                               |                     |  |
|--|--|---|-------------------------------|---------------------|--|
| e) To review and<br>strengthen transition<br>procedures and<br>practise for students<br>moving into college at<br>16 and out of college at<br>19 | <ul> <li>Develop current transition into college at 16 to involve a full package of support to feeder schools</li> <li>Liaise with feeder school staff to share information and knowledge as how to best support students</li> <li>Involving students fully in all aspects of transition</li> <li>Develop further links with post 19 providers to support with transition out of college</li> <li>Support students on transition packages / visits post COVID</li> </ul> | By Oct 2021<br>By Dec 2021<br>By March<br>2022<br>By July<br>2022 | NB / CP<br>Transition<br>Team | LD/ JM<br>Governors | Students are fully supported to enter<br>college with as much preparation as<br>needed allowing them to settle more<br>quickly.<br>All staff are fully prepared for<br>students in their groups early in the<br>year making it possible to additional<br>preparation time.<br>Students are fully supported to move<br>on to their next providers and this<br>will allow them to settle more quickly<br>and be supported better by new staff<br>members.<br>Students are more confident about<br>their next steps having been involved<br>in the process fully. |